MARRC 2011 ANNUAL REPORT

THE FINE ART OF MANITOBA'S WILDERNESS

A legacy of diverse and pristine wilderness for us and future generations to cherish and protect. Family Lake Photo by Don Sullivan

Table of Contents

•	Overview of MARRC	2
•	Members of MARRC	3
•	Letter from Minister of Conservation, Manitoba	4
•	Highlights of 2011	6
•	Collection Activity	16
•	EcoCentre Network	18
•	Financial Statements	20
•	Board of Directors and Staff	32

Annual General Meeting

Tuesday, April 24, 2012 10:00 am

Hilton Suites Winnipeg Airport 1800 Wellington Ave. Winnipeg, Manitoba R3H 1B2

Overview of MARRC

The Manitoba Association for Resource Recovery Corp. (MARRC) is a non-profit corporation established in 1997 by manufacturers and marketers of lubricating products in Manitoba. Its mandate is to develop, implement and administer a cost-effective, sustainable, user-financed, province-wide stewardship program for used oil, used oil filters and used oil containers.

MARRC was incorporated under The Corporations Act of Manitoba on April 1, 1997. It operates in accordance with a Letter of Approval issued by Manitoba Environment on February 26, 1998 under Section 7 of the "Used Oil, Oil Filters and Containers Stewardship Regulation" of the Waste Reduction and Prevention Act.

MARRC received a letter of approval dated December 21, 2007 from the Minister of Conservation extending the Stewardship Plan term for an additional five years to December 14, 2012. MARRC also received a letter of approval dated April 14, 2011, from the Minister of Conservation approving the Antifreeze Stewardship Program application for 5 years.

The Corporation derives revenue principally in the form of Environmental Handling Charges (EHCs) applied to the sale or consumption of selected lubricating and antifreeze products in Manitoba. The Corporation's primary expenses are related to the:

- establishment and operation of a publicly-accessible network of licensed collection facilities for used lubricating and antifreeze products,
- payment of Return Incentives to companies licensed by the province and registered with MARRC to collect used lubricating and antifreeze products and transfer them to approved processors and end-users,
- payment of Processing Incentives to companies licensed by the province and registered with MARRC to recycle used lubricating and antifreeze products, and
- development and distribution of public education materials.

MARRC's affairs are managed by a seven-person Board of Directors drawn from the member companies of MARRC and from other stakeholder organizations, including a Director representing the Antifreeze industry.

Members of MARRC

49 North Forwarding Ltd. ADP Distributors Inc. AGCO Corporation AMSOIL Inc. ATP-Inc. AUTO-CAMPING Ltd. Acklands-Grainger Inc. Advic Bearing and Auto Ltd. Affinia Canada Corporation Air BP Canada Ltd. Airparts Network Ltd. Altrom Canada Corp. American Grease Stick Co. Applied Industrial Technologies Ltd. Arctic Cat Sales Inc. Atlas Copco Compressors Canada BASF Canada Inc. BMW Canada Inc. **BOSS Lubricants** BP Lubricants USA Inc. Barrett Marketing Group Ltd. Baldwin Filters Inc. Beck/Arnley Worldparts, Inc. BestBuy Distributors Limited Bluewave Energy Bombardier Recreational Products Inc. Bosch Rexroth Canada Corp. Buhler Versatile Inc. CG Power Systems Canada Inc. CNH Canada Ltd. COMAIRCO LTD. CORE-MARK International Inc. CPT Canada Power Technology Limited CanAgro Exports Inc. Canadian Pacific Railway Canada Safeway Limited Canadian Kawasaki Motors Inc. Canadian Tire Corporation, Limited Castrol Industrial North America Inc. Chalifour Canada Champion Laboratories, Inc. Chevron Lubricants Canada Inc. Chrvsler Canada Inc. Churchill Marine Tank Farm Co. Cleanair Filter Service Coastal Blending & Packaging **Cognis Canada Corporation** Costco Wholesale Canada Ltd. **Cummins Western Canada** Daimler Trucks North America LLC Eni USA R&M Co. Inc. Fastenal Canada Ltd. Federated Co-operatives Limited Ford Motor Company of Canada Ltd. Fort Garry Industries Ltd. Fram Group Canada Inc. Fred Deelev Imports Ltd Fuchs Lubricants Canada Ltd.

Full-Bore Marketing Ltd. G.F. Thompson Company Limited G.K. Industries Ltd. GFL Green For Life Gamma Sales Inc. Gates Canada Inc. General Motors of Canada Limited Greenland Corporation Hastings Filters Henkel Canada Corporation Home Depot of Canada Inc. Home Hardware Stores Limited Honda Canada Inc. Husky Energy Inc. Husqvarna Canada Corp. Hyundai Auto Canada Corp. Imperial Oil Ltd. Importations Thibault Ltée Industrial Truck Service Ltd. JKL Enterprises Inc. Land Rover Group Canada Inc. Jimmy Diesel Parts Co. John Deere Canada ULC Kaeser Compressors Canada Inc. Kia Canada Inc. King-O-Matic Industries Limited Kleen-Flo Tumbler Industries Limited Kubota Canada Ltd. Larry Penner Enterprises Inc. Lemky Rural Repair Loblaw Inc. Lubricon Industries Canada Limited MFTA Canada Inc. Magnum Oil Mb. Ltd. Manitoba Hydro Maxim Transportation Services Inc. Mazda Canada Inc. Mercedes-Benz Canada Inc. Mid-Canada Filtration Solutions Midwest Hydraulics Inc. Mining Technologies International Inc. Mr. Lube Canada Limited Partnership Mitsubishi Motor Sales of Canada. Inc. Modern Sales Co-op Mopac Auto Supply Ltd. Mopac Auto Supply (Alberta) Ltd. Motion Industries (Canada) Inc. Motor Coach Industries Limited Motovan Corporation National Energy Equipment Inc. Navistar Canada Inc. NemCo Resources Ltd. New Flyer Industries Ltd. Newalta Corporation Nissan Canada Inc. Nynas Canada Inc. Oak Point Auto Distributors Oil Depot Limited

Oil Mart Ltd. Outboard Rebore/Alline Supply Inc. PACCAR Parts, A Division of Paccar of Canada, Ltd PSC-Power Source Canada Ltd. Parker Hannifin Canada Parts Canada Pennzoil-Quaker State Canada Inc. Petro-Canada Lubricants Inc. Polaris Industries Inc. Porsche Cars North America Inc. Precambrian Wholesale Limited Prévost, a Division of Volvo Group Canada Inc. Radiator Specialty Company of Canada Ltd. Recochem Inc. Robco Inc. Robert Bosch Inc. SC CLS Holding ULC SMS Equipment Inc. Safety-Kleen Canada Inc. Sears Canada Inc. 7-11 Canada Shell Canada Products Ltd. Societé Laurentide Inc. Southwestern Petroleum Canada Ltd. Subaru Canada Inc. Suzuki Canada Inc. TSC Global Inc. Texas Refinery Corp. of Canada Limited The North West Company Inc. Toromont Industries Ltd. Total Lubricants Canada Inc. Tovota Canada Inc. Tranist Warehouse Distribution TruServ Canada Inc. UAP Inc. USI - AGI Prairies Inc. United Chemical Services Valvoline Canada Ltd. Vermeer Canada Inc. Viscosity Oil Company Volkswagen Canada Inc. Volvo Cars of Canada Corp. Volvo Group Canada Inc. Wainbee Wajax Industries Limited Wajax Industrial Components Wakefield Canada Inc. Wallace & Carey Ltd. Wal-Mart Canada Inc. Waterous Power Systems Westcon Equipment & Rentals Ltd. Westec Distributors Inc. Western Turbo & Fuel Injection Ltd. Westfalia Surge Inc. Worldpac Canada Inc. Yamaha Motor Canada Ltd. Yetman's Ltd. Zellers / Hudson's Bay Co.



MINISTER OF CONSERVATION

Legislative Building Winnipeg, Manitoba, CANADA RSC 0V8

APR 14 2011

Mr. Ron Benson Executive Director Manitoba Association for Resource Recovery Corp. 35 - 1313 Border Street Winnipeg MB R3H 0X4

Dear Mr. Benson:

I am pleased to issue an Approval to the Manitoba Association for Resource Recovery Corp. (MARRC) for the Antifreeze Stewardship Program, dated July 30, 2010 and updated on February 2, 2011. Pursuant to Section 7(4) of the Household Hazardous Material and Prescribed Material Stewardship Regulation of The Waste Reduction and Prevention (WRAP) Act, this Approval expires on December 31, 2016.

This Approval is issued under Section 6 of the Household Hazardous Material and Prescribed Material Stewardship Regulation of The WRAP Act and is subject to MARRC meeting the following conditions:

- 1. That MARRC implement the Antifreeze Stewardship Program, beginning June 1, 2011, substantially in accordance with its intent, consistent with the requirements of *The WRAP Act*, the Regulation, and the *Household Hazardous Material and Prescribed Material Stewardship Guideline*, as approved and amended from time to time.
- That MARRC identify a senior official as a contact person to work with my officials throughout the term of this Approval to ensure continued compliance with the conditions of this Approval.
- 3. That MARRC cooperate with my officials throughout the term of this Approval and provide such assistance as they may deem necessary so that my officials are able to prepare reports and provide me with information assessing whether MARRC has implemented the Antifreeze Stewardship Program substantially in accordance with its intent and in accordance with the conditions of this Approval.
- 4. That MARRC advise my officials about any proposed changes to the details of the plan, prior to making any changes to the Antifreeze Stewardship Program so that my officials may consider whether the proposed changes are consistent with the conditions of this Approval and in particular whether the proposed changes may impact on the continued effectiveness of the Antifreeze Stewardship Program.
- 5. That by May 15, 2011, pursuant to 4(2) of the Regulation, MARRC submit a comprehensive plan for an education and awareness program for the Antifreeze Stewardship Program, and consult with my officials with regard to the proposed communication strategies that will be used to facilitate implementation of the Program.

 That by May 15, 2011, MARRC provide information to my officials to address the following matters to my satisfaction:

-2-

- a. A schedule to establish and implement the Antifreeze Stewardship Program;
- b. Proposed management techniques for used antifreeze;
- c. A dispute resolution procedure in accordance with the Guideline;
- d. Strategies to provide services in First Nation and remote communities; and
- e. A comprehensive first year program budget.
- That MARRC negotiate an agreement with Green Manitoba for support services related to operation of the Program.
- That MARRC establish working relationships with other stewardship programs in Manitoba to facilitate public and stakeholder education and awareness and maximize recovery of designated materials.
- That retained earnings shown on the financial statements of Antifreeze Stewardship Program (total
 revenues less total expenditures), as determined by an external auditor, do not at any time during
 the term of this Approval exceed one year's project program revenue.
- That MARRC submit an application for renewal of this Approval by May 1, 2016, so as to ensure adequate time for public review.

If I am not satisfied that MARRC is implementing the plan substantially in accordance with its intent or where I have concluded, based on such other factors as I or my officials have determined to be relevant in the circumstances, that the plan or the terms of this Approval should be amended, then amended conditions may be imposed as deemed appropriate.

I also wish to remind you that under Section 11(1) of the *Household Hazardous Material and Prescribed Material Stewardship Regulation*, as Minister, I have the authority to suspend or cancel the Approval of the Antifreeze Stewardship Program at any time if there is a breach by MARRC, as operator of the Program, of either *The WRAP Act* or the Regulation.

Any notices to be provided to department officials pursuant to this Approval shall be submitted in writing to: Director, Pollution Prevention Branch, Manitoba Conservation, 160 - 123 Main Street, Winnipeg, Manitoba, R3C 1A5.

I look forward to the implementation of the Antifreeze Stewardship Program and to expanding the opportunities for Manitobans to safely dispose of household hazardous waste.

Yours sincerely,

attailio.

Bill Blaikie Minister



MINISTER OF CONSERVATION

Legislative Building Winnipeg, Masikoba, CANADA R3C 0V8

SEP 0 2 2010

Mr. Ron Benson Executive Director MARRC 35 - 1313 Border Street Winnipeg MB R3H 0X4

Dear Mr. Benson:

Thank you for providing the summary of the public consultation regarding the Manitoba Association for Resource Recovery's (MARRC) proposal to increase the Environmental Handling Charge on used oil containers.

Further to the results of the consultation, I am pleased to support your request for an amendment to the December 21, 2007 Approval for the used oil products and material stewardship program. The remainder of your Approval under the Waste Reduction and Prevention Act remains unchanged, and expires on December 14, 2012. Please ensure there is adequate public communication through advertising and point-of-sale information as this fee increase is implemented.

In development of your next Stewardship Program Plan, you may wish to propose a methodology for setting fees. Please continue to consult with my department staff in this regard.

MARRC has achieved significant results in recovery and recycling of used oil and used oil products over the past 13 years. I look forward to seeing improvements in recovery of oil containers in your next annual report.

Keep up the good work!

Yours sincerely

Bill Blaikie Minister

Make every drop count.



Manitoba's Used

For a recycle centre near you: • call 1-888-410-1440

visit www.usedoilrecvcling.com

Oil Recycling Program

As of January 1, 2011, the fee on oil containers will increase from 5 to 10 cents per litre capacity. Oil will remain at 5 cents per litre.

This increase will allow the Manitoba Association for Resource Recovery Corp. (MARRC) to improve the recycling program. The Container EHC increased from 5 cents to 10 cents per litre capacity effective January 1, 2011 approved by the Minister of Conservation

Shelf Talkers delivered to all retail locations informing them of the increase in the container EHC

MARRC officially launches the inclusion of Antifreeze into its program

On June1 at a ceremony at the Canadian Tire on Regent Avenue, MARRC announced that along with the collection and recycling of used oil products and containers, it is now adding antifreeze and containers to its recovery and recycling efforts. In Manitoba, it is estimated that approximately 2,900,000 litres and 600,000 containers of automobile antifreeze are sold per year to consumers. Now Manitobans will have a reliable, economical and easy way to ensure antifreeze and antifreeze containers are kept out of provincial landfills and disposed of properly.

Global TV as well as CTV were on hand to televise the event which featured the Minister of Conservation, Bill Blakie, as well as the MLA for Wolseley, Rob Altemyer. The segment was featured on both the 6:00 pm and 10:00 pm TV news. CJOB radio 680 was also on hand covering the story as well as Mr. Oil Drop.

The MARRC Members, following the AGM of May 3, 2011, were provided with the required 90 days notice thereby establishing August 1 as the commencement date for the EHCs.



Ron Benson TV Interview



Government officials along with Reperentatives from Producer Responsible Organizations on hand for the launch at the Canadian Tire location on Regent Avenue



Conservation Minister Bill Blakie with Mr. Oil Drop

MARRC hired representatives to deliver shelf-talkers and other informational material to all retail locations in Winnipeg, Brandon, Selkirk, Steinbach and Portage la Prairie informing them of the inclusion of antifreeze into the MARRC program. (See sample below). In addition, antifreeze was included in all of MARRC's summertime promotional activities.



Ambassador Program – Calendar of Events for 2011

MARRC employed three Ambassadors to travel around to various tradeshows and exhibitions in Manitoba for the purpose of enhancing awareness towards improving the recovery of used plastic oil containers, as well as launching MARRC's awareness campaign for antifreeze which became a part of MARRC's Stewardship Program on June 1. Below is a calendar of events for the 4 months MARRC participated in the Ambassador Program.

MAY

29th Teddy Bear's Picnic		
JUNE		
3 rd 4H Rally in Boissevain & Parade	4th ALS Walk	4th Academy Road Street Party
5th St. Claude Rodeo	8th to12th Brandon Summer Fair	10th to 11th Lundar Ag Fair & Parade
15th Faraday School Assembly 9:30am	15th Mapleton School Assembly 1:30pm	16th RM of St. Andrews Open House
17th to 26th Winnipeg Red River Exhibition	17th to 18th Steinbach Summer in the City	25th Killarney Fair Days
JULY		
1st to 3rd Carberry Ag Fair	1st Glenboro Ag Fair	5th Rivers Ag Fair
7th to 8th Carman County Fair	8th to 10th Minnedosa Fun Fest & Parade	8th to 10th Portage Exhibition
14th to 17th Selkirk Triple S Fair & Rodeo	16th to 17th Cypress River Fair	21st to 24th Morris Stampede
22nd to 24th Altona Sunflower Festival & Parade	26th Elkhorn Ag Fair	29th to 31st Austin Thresherman's Rodeo
30th to 1st Gimli Icelandic Festival & Parade		

AUGUST

negesi		
5th Birtle Ag Fair	5th to 7th Melita Banana Days	6th to 7th Falcon Lake Fun Fest
12th to 14th Winkler Harvest Festival	13th Teulon Ag Fair	13th to 14th Teulon Tractor Pull
16th to 17th Northern Association Trade Show	19th to 21st Virden Indoor Rodeo & Parade	19th to 21st Stonewall Quarry Days
26th to 28th Morden Corn & Apple Parade		

SEPTEMBER

4th St. Georges 4P Parade

The Ambassadors participated		LOCATION	Total Entries
with the visitors by having them	Make every	Red River Exhibition	623
respond to the sample survey.		Morden Corn & Apple	321
respond to the sample survey.	drop count.	Gimli	248
	X 34	Austin	186
	Recycle your Used Oil,	Steinbach	143
The participants then entered for	filters and Containers.	Morris	140
the lottery ticket draw.		Virden Indoor Rodeo	140
	You could win a	Winkler Harvest Fest.	139
		Selkirk	137
	Lottery Ticket Spree worth \$50!	Brandon	123
Sign Board displayed at events	Please complete the following:	Carberry	117
		Boissevain	85
	 Do you recycle your used oil & now antifreeze containers? 	Portage la Prairie	80
	containers /	Altona	76
	YESNO	Carmen	72
		Killarney	64
	2. Did you know that you can recycle your used oil & now	Elkhorn	58
FOR A	antifreeze products at Pembina Valley Containers, 160 Grant Ave. in Morden ?	Cypress River	54
TUN A		Glenboro	51
	YESNO	Minnedosa	49
	NAME	Birtle	49
	NAME	Stonewall Quarry Days	47
		Carberry	46
Ι ΠΤΤΕΟΥ ΤΙΛΥΕΤ	ADDRESS	Glenboro	43
LOTTERY TICKET		Lundar	42
		Teulon Ag Fair	45
	CITY PHONE #	Teulon Tractor Pull	39
UINLL!		St. Andrews	29
	The second second states and the second seco	Rivers	28
Manitoba Association for Resource Recovery Corp. Usedoilrecvcling.com	The number of participants for each event	St. Claude	24
1-888-410-1440	are shown here.	► Total	3298

Ambassador Program



Teddy Bear's Picnic May 29th Assiniboine Park in Winnipeg - Mr. & Mrs Oil Drop



Winkler Harvest Festival August 12-14, 2011





Morden Corn & Apple Festival August 26-28, 2011

School Assembly Presentations

Faraday School June 15, 9:30 am | Mapleton School June 15, 1:00 pm













The following was distributed to all Students

Fridge Magnets



Keychains



Search for Mr. Oil Drop

Based on the success in the past of a similar type of promotion carried out by the Winnipeg Sun, MARRC initiated its own promotional campaign called "Search for Mr. Oil Drop" in conjunction with the Winnipeg Free Press. During four separate weeks June 27-July 1, July 11-15, July 25-29 & August 8-12, a certificate depicting Mr. Oil Drop was hidden on public property inside the City of Winnipeg and was worth \$5,000 to the individual who found it. Clues to locate the certificate could be found in each day's newspaper during the week of the promotion.

A code located in the paper could be entered into the Free Press website giving the individual a clue to find the prize. The Winnipeg Free Press advertised in its paper daily promoting the Search for Mr. Oil Drop campaign. MARRC also advertised on HOT 103, Power 97 and CJOB 680 radio.



Winnipeg Free Press Mr. Oil Drop wants you to win a share o He has hidden a certificate somewhere in Winnipeg Find it and you win ^{\$}5 0001 **REI** K Increase your chances of winning by bringing your used oil and antifreeze containers/products to any of the following 4 locations Wednesday to Friday to receive that week's BONUS CLUE. Enviro West 1090 Kenaston Blvd. 987-9600 Miller Environmental 1803 Hekla Ave. 925-9600 A-1 Environmental 1447 Dugald Rd. 237-3683 WRS Environmental 940 Redonda St. 661-3683 For more information check winnipegfreepress.com, usedoilrecycling.com or call toll free, 1-888-410-1440. **Today's Promo Code: Enter Today's Promo Code at** ipearcepress.com/ai to receive today's clue & full contest details. Manitoba's Used Oil Recvcling Program UsedOilRecycling.com Winnipeg Free Press

MARRC Participates with Winnipeg Goldeyes

MARRC participated as a key partner with the Winnipeg Goldeyes professional baseball team. The partnership included advertising in 104 games on the radio with 60 second commercials featuring the used oil recycling jingle and a specific message regarding the EcoSummer promotion. MARRC also participated in 12 games at the entrance promenade with the fans. Bookmarks and keychains were handed out to the fans. (Attendance averaged 6,000 per game).

MARRC also featured an onfield "Race to the EcoCentre" promotion wherein two children raced while carrying empty oil containers to replica EcoCentre buildings setup on the field near first and third base with Mr. & Mrs. Oil Drop cheering them on. Public address onfield announcements were made during the event promoting the recycling of used oil & antifreeze. The entire activity along with MARRC identification was also projected on the jumbotron.



Highlights of 2011 EcoDays Locally Sponsored in Manitoba



Steinbach EcoDay held June 8



Birtle EcoDay held October 15

Birtle ECO Day

Saturday, October 15 11 a.m. – 3.p.m at the Town Square on Main street

Bring your used oil, oil filters, empty oil containers and antifreeze to the town square and receive 4L of oil back!

Come out and enjoy an afternoon of *hotdogs, drinks, draws and prizes*. Also meet *Mr.* and *Mrs.* Oil Drop!

All proceeds will go to the Birtle & District Foundation

WELCOME TO ROSSBURN

You and your family are invited to a WINE AND CHEESE EVENING

 Snacks and drínks províded for all ages -On Friday October 14, 2011 At 7:30 pm At the Rossburn Community Hall 10 Maín Street North

Learn about our community groups and services, meet our business owners and municipal councillors.

Hosted by:

- TOWN OF ROSSBURN
- R.M. OF ROSSBURN CHAMBER OF COMMERCE

Please call 859-2762 or 859-2779 by October 10, 2011 confirming your attendance.

"In conjunction with this day-long event, the Town and R.M. of Rossburn took the opportunity to spread the word to approximately 100 attendees about the province's oil recovery program. It was an ideal setting to advise and educate newcomers and long-time residents about the scope of the program." Kerry Lawless, C.A.O. Town of Rossburn

Rossburn EcoDay held October 14

Oil Recycling Day!!

Wednesday, June 8, 2011 11am to 2pm

Bring your used oil to the Eco Centre at the Steinbach Landfill (104 Hanover Rd E) and receive new oil FREE!

For every 5L of used oil, receive a coupon to pick up 1L of Co-op 5W-30 oil FREE.

Also, enjoy a hot dog and drink for \$2.

For more info visit www.steinbach.ca or call





Mr. Oil Drop



Dauphin EcoFather's Day held June 18

MARRC Participates with the Winnipeg Blue Bombers

MARRC participated as the game day sponsor with the Winnipeg Blue Bombers for the September 30th game against the Montreal Alouettes. The partnership included advertising on the jumbotron with a 30 second TV commercial advertisement in each of the 4 quarters of the game. It also included advertising in the Bombers' game day program as well as the positioning of MARRC's 4x8 foot sign directly behind the north end zone goal posts. Usedoilrecycling was also prominently displayed on the Bombers' St. James Street billboard a week prior leading up to the game and was also featured on the Bombers' website for a week leading up to the game. MARRC created an animated bookmark that included both the Bombers' mascots as well as MARRC's mascots (shown below). These were distributed at every entrance gate to all fans as they entered into the Stadium. A Usedoilrecycling.com stainless steal keychain (shown below) was also distributed to fans entering the stadium. Mr. & Mrs. Oil Drop wandered the promenade both before and during the game interacting with Bomber mascots Buzz & Boomer as well as the fans. Two extra dates (October 22 & 28) were also allotted for the distribution of bookmarks and keychains to fans entering the stadium as well as Mr. & Mrs. Oil Drop walking along the promenade interacting with fans.



Green Manitoba Calendar

MARRC participated financially, with other partners for a Clean Environment, in the development of the EcoCalendar coordinated by Green Manitoba.

Bursaries awarded for a ninth year

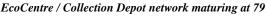
Bursaries were awarded to 3 students (\$500 each) qualifying in Environmental Studies at the Universities of Manitoba, Brandon and Winnipeg.

Strategic Planning Session (August 22-25)

MARRC attended the Combined Strategic Planning Meeting of SARRC, AUOMA, BCUOMA and SOGHU Directors and Staff in Quebec City, Quebec. The session focused on addressing key strategic issues and team building.

The Northern Association of Community Councils annual tradeshow

MARRC participated with the Northern Association of Community Councils (NACC) 41st annual tradeshow at the Canad Inns Polo Park Hotel in Winnipeg on August 16th and 17th. The NACC represents the interests of 52 northern and remote communities under the jurisdiction of aboriginal leaders and northern affairs. Over 200 delegates from the northern communities federal and provincial affiliates, private sector and non-profit organizations attended.



MARRC's rural EcoCentre network exceeds the minimum objective established by the province's multi stakeholder Used Oil Management Committee in 1996. The network includes northern locations in The Pas, Flin Flon and Thompson, plus Cranberry Portage, Grand Rapids, Fisher Branch, Hollow Water, Ashern and Moosehorn.

The facilities are licensed by Manitoba Conservation for the collection of used lubricating products and they include 10 locations in Winnipeg (6 of which are Canadian Tire).

Training and audits promote safety and compliance

MARRC as part of its contractual arrangements with owners/operators of collection facilities, provides initial and recurrent on-site training for management and staff. The training and follow-up audits are designed to promote a safe operation and compliance with each facility's operating license issued by Manitoba Conservation. During 2011, inspections were conducted at most of the licensed EcoCentre and collection depot facilities in the province.

CAA Partnership

MARRC advertised with a full page advertisement in the winter edition of CAA's travel magazine called "Going Places". Readers' were offered the opportunity to log onto "mroildrop.com" and provide information on their used oil and antifreeze recycling habits and be entered for a chance to win one of 5 CAA Plus Membership.

Sample question is shown below:

Did you know that you could now recycle used antifreeze and containers at any of the 79 Used Oil Collection Depots in Manitoba ● YES ● NO

Collection volumes for 2011 extending in all zones

- Used Oil: 13.7 ML (76% of total recoverable)
 - based on 35% Consumed in Use
- Used Oil Filters: 1.61 M (74% of total recoverable) – based on 135 filters per drum
- Used Oil Containers: 259 K Kgs
 (33% of total recoverable + 20% re-used*)
 Impacted by Fire at Xpotential, Oct 2, 2011
 *Source: Pulse Research Ltd. Container Study

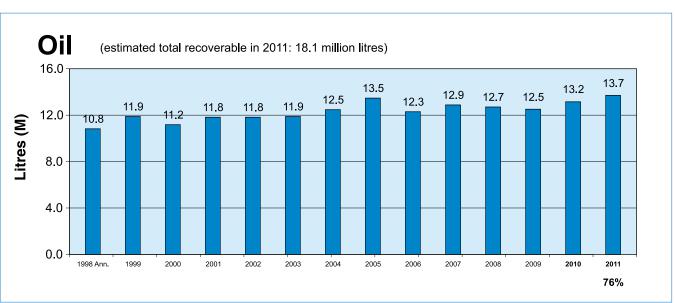


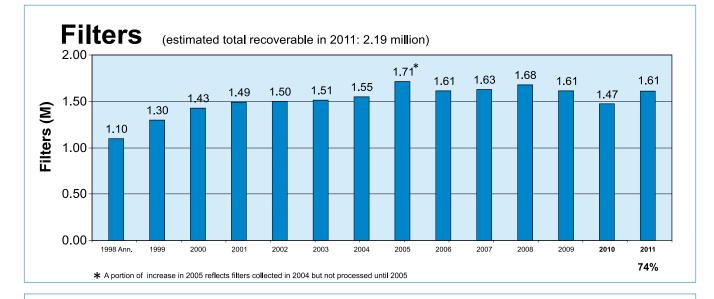


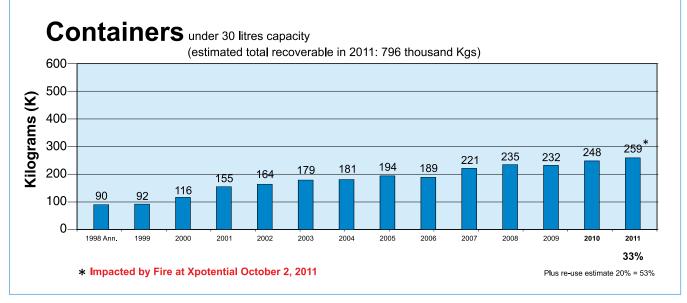


NORTHERN ASSOCIATION of Community Councils

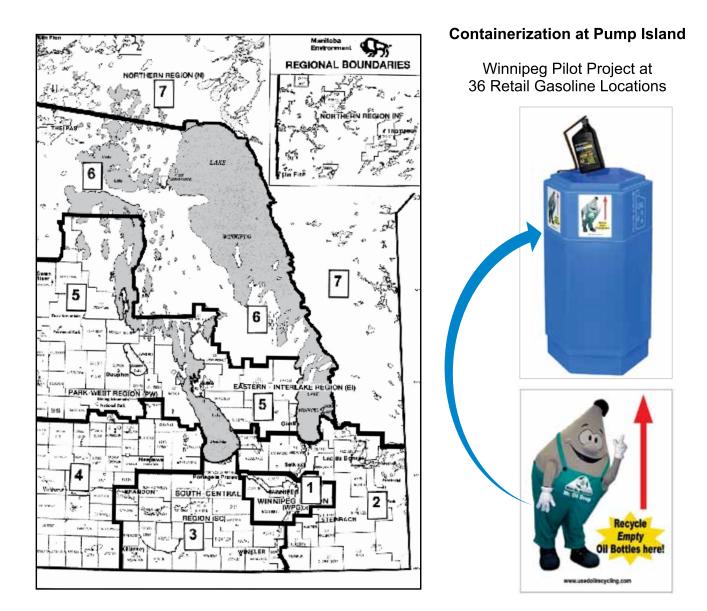
Collection Activity by Product







Collection Activity by Zone



Collection Percentages by Zone

	Zone 🕨	·11	1 '10	'11	2 '10	·11	3 '10	4 '11	4 '10	ب	5 '10	·11	6 '10	·11	7 '10
T	Oil	61	61	7	8	16	15	5	5	5	5	1	1	5	5
 % 	Filters	49	49	11	11	22	20	7	8	7	8	1	1	3	3
	Containers	37	40	11	10	17	18	9	10	12	11	2	1	12	10

EcoCentre Network at December 31, 2011





EcoCentres

	Location	Owner/Operator
1	Steinbach	City of Steinbach
2	Carman	Town of Carman
3	Melita	S K L Enterprises Ltd.
4	Altona	Town of Altona / RM of Rhineland
5	Neepawa	Town of Neepawa
6	Selkirk	City of Selkirk
7	Russell	Town of Russell / RM of Russell / RM of Silver Creek
8	Glenboro	RM of South Cypress / Village of Glenboro
9	Minto	RM of Whitewater
10	Pilot Mound	Louise Integrated Waste Management
11	Baldur	RM of Argyle
12	Swan River	Town of Swan River
	Hamiota	Town of Hamiota
14	Inwood	RM of Armstrong
15	Chatfield	RM of Armstrong
16	Meleb	RM of Armstrong
17	Virden	RM of Wallace
	Arborg	Town of Arborg / RM of Bifrost / Village of Riverton
19	Gladstone	Town of Gladstone
	Rossburn	Town of Rossburn / RM of Rossburn
21	Portage la Prairie	Portage & District Recycling Inc.
22	Teulon	Town of Teulon / RM of Rockwood
23	Brandon	City of Brandon
24	Earl Grey	RM of St. Andrews
25	Langruth	RM of Lakeview
26	Elm Creek	RM of Grey
27	The Pas	Town of The Pas

	Location	Owner/Operator
28	Winkler	City of Winkler
	Morris	Town of Morris
30	St. Georges	RM of Alexander
	Traverse Bay	RM of Alexander
	Clandeboye	RM of St. Andrews
33	Dauphin	EcoOil Recycling Centre
34	Lac du Bonnet	RM of Lac du Bonnet
	Waskada	RM of Brenda / Village of Waskada
36	Carberry	RM of North Cypress
37	Thompson	Thompson Recycling Centre
	St. Laurent	RM of St. Laurent
39	Erickson	Town of Erickson / RM of Clanwilliam
40	Eriksdale	RM of Eriksdale
41	Flin Flon	City of Flin Flon
42	Dunrea	RM of Riverside
43	MacGregor	RM of North Norfolk / Town of MacGregor
44	Roblin	RM of Shell River / RM of Hillsburg
45	Onanole	RM of Park
46	Gimli	RM of Gimli
47	Arnes	RM of Gimli
48	Whitemouth	RM of Whitemouth / RM of Reynolds /
		North Whiteshell Provincial Park
49	St. Lazare	RM of Ellice / Village of St. Lazare
50	St. Pierre	RM of De Salaberry / Village of St. Pierre-Jolys
51	Lorette	RM of Taché
52	Souris	Town of Souris / RM of Glenwood
53	Birtle	Town of Birtle / RM of Birtle

Other Licensed Collection Facilities

1	Winnipeg	A-1 Environmental Services 1447 Dugald Road
2	Winnipeg	Enviro West Inc. 1090 Kenaston Blvd.
3	Winnipeg	Miller Environmental Corporation 1803 Hekla Ave
4	Winnipeg	WRS Waste & Recycling Services 940 Redonda
5	Winnipeg	Canadian Tire Garden City 2303 McPhillips
6	Winnipeg	Canadian Tire East Kildonan 1519 Regent Ave.
7	Winnipeg	Canadian Tire Polo Park 750 St. James
8	Winnipeg	Canadian Tire Fort Garry McGillivray & Kenaston
9	Winnipeg	Canadian Tire St. Boniface Fermor & Beaverhill
10	Winnipeg	Canadian Tire Unicity 3615 Portage Ave.
11	Stonewall	Southside Service
12	Notre Dame	Jean Farms Ltd.
13	Morden	Pembina Valley Containers Ltd.

14	Hartney	Southwest Recycling
15	Grand Rapids	ET Developments Ltd.
16	Killarney	Town of Killarney
17	St. Jean	Miller Environmental Corporation
18	Dunnottar	Village of Dunnottar
19	Cranberry Portage	LUD of Cranberry Portage
20	Rorketon	RM of Lawrence
21	Vita	RM of Stuartburn
22	Deloraine	RM of Winchester
23	Fisher Branch	RM of Fisher
24	Moosehorn	RM of Grahamdale
25	Ashern	RM of Siglunes
26	Hollow Water	Manitoba Aboriginal and Northern Affairs

Financial Statements **December 31, 2011**



Independent Auditor's Report

To the Members of Manitoba Association for Resource Recovery Corp.

We have audited the accompanying financial statements of Manitoba Association for Resource Recovery Corp. (the "Corporation") which comprise the balance sheet as at December 31, 2011, and the statements of operations, changes in net assets and cash flows for the year then ended, and the related notes including a summary of significant accounting policies.

Management's responsibility for the financial statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian generally accepted accounting principles, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Corporation's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Corporation's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of the Corporation as at December 31, 2011 and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

Pricewaterhouse Coopers LLP

Chartered Accountants

PricewaterhouseCoopers LLP, Chartered Accountants One Lombard Place, Suite 2300, Winnipeg, Manitoba, Canada R3B 0X6 T: +1 (204) 926 2400, F: +1 (204) 944 1020

PwC refers to PricewaterhouseCoopers LLP, an Ontario limited liability partnership.

Manitoba Association for Resource Recovery Corp. Balance Sheet

As at December 31, 2011

	and a set of the set of the set			2011	2010
	Lubricating products stewardship program \$	Antifreeze stewardship program	Invested in capital assets \$	Total \$	Total \$
Assets		(I BION)			
Current assets				and all the second subsequences in the	
Cash	249,851	80,664	ä	330,515	96,481
Short-term investments	1,567,812		T	1,567,812	403,169
Environmental handling charges receivable	911,462	78,227	•	989,689	762,899
Accrued interest receivable	23,259		1	23,259	23,877
Prepaid expenses and deposits Due from Antifreeze stewardship program	905 89,282	63	23	905 89,282	- 005
	2,842,571	158,891	•	3,001,462	1,287,331
Long-term investments	360,539			360,539	1,567,812
Capital assets Office fumishings, equipment and leaseholds Less: Accumulated amortization	9.7		25,971 24,846	25,971 24,846	25,523 23,702
			1,125	1,125	1,821
Liahilities and Net Assets	3,203,110	158,891	1,125	3,363,126	2,856,964
Current liabilities Return and processing incentives payable Accounts payable and accrued liabilities Due to Lubricating products stewardship program	348,353 234,081	9,503 7,683 89,282	* **	357,856 241,764 89,282	224,402 224,884
	582,434	106,468	2	688,902	449,286
uer Assets Unrestricted Invested in capital assets	2,620,676	52,423 -	1,125	2,673,099 1,125	2,405,857 1,821
	2,620,676	52,423	1,125	2,674,224	2,407,678
	3,203,110	158,891	1,125	3,363,126	2,856,964
Commitments (note 3) Approved by the Board of Directors	4				

	Lubricating products stewardship program	Antifreeze stewardship program \$ (Note 1)	Invested in capital assets	Z011 Total	2010 Total
Revenue Environmental handling charges Interest income Grant from the Minister of Conservation Membership fees	3,798,260 50,554 1,800	153,663 71 -	1111	3,951,923 50,625 1,800	3,181,415 63,088 12,500 2,000
	3,850,614	153,734		4,004,348	3,259,003
Expenses Return and processing incentives	2,887,182	29,602	•	2.916.784	2.563.026
EcoCentre support costs (note 4)	222,846	9,555		232,401	244,276
Wages, contract and benefits	175,923	9,807		185,730	181,917
Public relations and promotion (note 5)	100,838	30,590	•	131,428	124,178
Compliance reviews	33,811	200		33,811	45,888
Ambassador program (note 6)	96,223		•	96,223	38,228
Professional fees	28,558	18,284		46,842	33,959
Rent	20,648	874	•	21,522	20,147
Office and administration	20,327	638		20,965	18,788
Director fees and expenses	18,601	1,366	ť.	19,967	14.236
Travel and automobile	11,834		•	11.834	11.241
Insurance	5,616			5,616	5,556
Telephone and fax	7,274	516		7.790	6.407
Meetings	2.748		•	2.748	6.891
Amortization	•		1,144	1.144	2.102
Bank charges and interest	1,918	79		1.997	1.172
Bursaries	1,000		5	1,000	2,000
	3,635,347	101,311	1,144	3,737,802	3,320,012
Evence (definitional) of remaining anon overcome	215 267	52 423	(1 144)	JER FAR	1000 181

Statement of Changes in Net Assets For the year ended December 31, 2011

				2011	2010
	Lubricating products stewardship program \$	Antifreeze stewardship program (Note 1)	Invested in capital assets \$	Total \$	Total \$
Balance - Beginning of year	2,405,857	ji ji	1,821	2,407,678	2,468,687
Excess (deficiency) of revenue over expenses Purchase of capital assets	215,267 (448)	52,423 -	(1,144) 448	266,546	(61,009)
Balance - End of year	2,620,676	52,423	1,125	2,674,224	2,407,678

Statement of Cash Flows For the year ended December 31, 2011

				2011	2010
	Lubricating products stewardship program \$	Antifreeze stewardship program \$ (Note 1)	Invested in capital assets \$	Total \$	Total \$
Cash provided by (used in)					
Operating activities Excess (deficiency) of revenue over expenses	215,267	52,423	(1,144)	266,546	(61,009)
Amortization			1,144	1,144	2,102
	215,267	52,423	121	267,690	(58,907)
Net change in non-cash working capital items	(14,797)	(61,041)		(75,838)	130,49
Interfund transfers	(448)	-	448		
	110,740	80,664	448	191,852	71,590
Investing activities				10113	
Purchase of investments	-	C B	(440)	(440)	(1,0/2)
Redemption of investments	403,169	e ne		403,169	1,501,535
	42,630		(448)	42,182	(67,350)
Increase in cash	153,370	80,664		234,034	4,240
Cash - Beginning of year	96,481			96,481	92,241
Cash - End of year	249,851	80,664	100 m	330,515	96,481

Notes to Financial Statements December 31, 2011

1 Incorporation and purpose

The Corporation was formed by oil and oil filter first sellers in Manitoba to develop, implement and administer a used lubricating products stewardship program in the province and began operation on January 1, 1997. The Corporation was incorporated as a not-for-profit corporation without share capital under The Corporations Act of Manitoba on April 1, 1997. On February 26, 1998, the Corporation received approval to operate its used lubricating products stewardship program from the Minister of Environment, Province of Manitoba. On May 1, 2011, the Corporation was also approved to operate its used antifreeze stewardship program by the Minister of the Environment, Province of Manitoba. The used antifreeze stewardship program began active operations on August 1, 2011.

As a non-profit corporation, no provision for corporate income taxes has been made in these financial statements pursuant to paragraph 149(1)(l) of the Income Tax Act.

2 Significant accounting policies

Basis of presentation - fund accounting

The accounts of the Corporation are maintained in accordance with the principles of "fund accounting". Fund accounting is a procedure whereby a self-balancing group of accounts is provided for each accounting fund established by the Corporation.

For financial reporting purposes, the accounts have been classified into several funds. The activities carried out by each fund are as follows:

- The Lubricating products stewardship program reports funds for the operations of the used lubricating
 products stewardship program.
- The Antifreeze stewardship program reports funds for the operations of the used antifreeze stewardship program.
- The Invested in capital assets reports the funds for the purchase of capital assets used in the operations
 of the Corporation.

Significant accounting policies are as follows:

Investments

Short-term investments consist of Guaranteed Investment Certificates ("GICs") with terms maturing in less than one year. Long-term investments consist of GICs that mature after one year. Purchases and sales of investments are recognized using trade date accounting. Transaction costs attributable to the investments are netted to investment income.

Notes to Financial Statements December 31, 2011

Capital assets

Capital assets are recorded at cost less accumulated amortization. Amortization of office furnishings, equipment and leaseholds is calculated on a straight-line basis at an annual rate of 20% based on the estimated useful lives of these assets.

Revenue recognition

Environmental handling charges

Revenue from environmental handling charges is recognized in the year for which suppliers and end-users assess it, as regulated by the Used Oil, Oil Filters and Containers Stewardship Regulation and by the Household Hazardous Material and Prescribed Material Stewardship Regulation of The Waste Reduction and Prevention Act.

Interest income

Income from investments is recognized when earned and is recorded as interest income in general operations if related to unrestricted funds, or in restricted operations if related to restricted funds.

Membership fees

The one-time membership fees are recorded as revenue when the participating companies join the Corporation.

All revenues have been recorded at their gross amount.

Return and processing incentives

The return and processing incentives are recognized as an expense in the year to which the claim relates.

Use of estimates

The preparation of financial statements in conformity with Canadian GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual amounts could differ from those estimates.

Notes to Financial Statements December 31, 2011

Financial instruments

Fair values

Financial assets and financial liabilities are initially recognized at fair value and their subsequent measurement is dependent on their classification as described below. Their classification depends on the purpose for which the financial instruments were acquired or issued, their characteristics and the Corporation's designation of such instruments.

Classification

Short-term investments	Held for trading Held for trading Loans and receivables	
Long-term investments		
Environmental handling charges receivable		
Accrued interest and other receivables	Loans and receivables	
Return and processing incentives payable	Other liabilities	
Accounts payable and accrued liabilities	Other liabilities	

Held for trading ("HFT")

Short-term investments and long-term investments are designated as HFT. Investment income arising from these financial assets is recognized in operations in the year it is earned. Investments are recorded at fair value being the quoted market value on December 31, 2011, which approximates the last bid price.

Loans and receivables

Environmental handling charges receivable, accrued interest and other receivables are designated as loans and receivables and are measured at amortized cost. Revenue arising from these items is recognized in operations in the year it arises.

Other liabilities

Return and processing incentives payable and accounts payable and accrued liabilities are designated as other financial liabilities and are measured at amortized cost. Expenses arising from these items are recognized in operations in the year they arise.

Notes to Financial Statements December 31, 2011

Future accounting changes

Accounting standards for not-for-profit ("NPO") organizations

The Accounting Standards Board issued a comprehensive set of accounting standards and guidelines applicable to NPOs. A NPO whose financial statements comply with the revised Canadian Institute of Chartered Accountants handbook will state that its financial statements are in compliance with Canadian generally accepted accounting principles ("GAAP") for NPOs. The standards and guidelines will apply for fiscal years beginning on or after January 1, 2012 and will require retroactive application, except for certain exemptions and exceptions contained within the standards. The Corporation is currently considering the impact of the adoption of such standards and guidelines.

3 Commitments

Operating lease

The annual minimum rental for leased premises under a lease to February 28, 2013 is as follows:

	۵ ب
Fiscal year ending December 31, 2012	21,975
2013	3,662

EcoCentres

The Corporation has entered into two-year renewal agreements with 64 EcoCentres and licensed collection facilities that were established to provide no-cost drop-off centres for used oil materials.

As part of its contractual agreement with each EcoCentre owner-operator, the Corporation is committed to provide annual operating support until July 31, 2012. The operating support payment for the EcoCentres currently in operation is estimated to be as follows:

Fiscal year ending December 31, 2012

\$

122,000

Notes to Financial Statements December 31, 2011

4 EcoCentre support costs

	2011 \$	2010 \$
Lubricating products stewardship program		
Operating support	220,499	227,552
Operational audits, training and supplies	2,347	10,724
Investment support	34 R.	6,000
	222,846	244,276
Antifreeze stewardship program	4	
Operational audits, training and supplies	9,555	
5 Public relations and promotion		
	2011	2010
	\$	\$
Lubricating products stewardship program		
Winnipeg Goldeyes Baseball Club Inc.	7,804	14,259
Green Manitoba calendar	5,000	8,000
Website	5,416	1,312
Marketing, advertising and promotional material	35,688	42,055
Search for Mr. Oil Drop	41,730	37,654
CAA advertising	5,200	
Mascots	-	2,323
Free oil giveaway Government communication requirements for container EHC	1. - .)	6,134
increase	1. 	12,441
	100,838	124,178
Antifreeze stewardship program		
Winnipeg Blue Bomber sponsorship, handouts and uniforms	23,315	-
Communication launch - consultant	3,705	5
Government requirement - printing	3,570	
	30,590	

Notes to Financial Statements December 31, 2011

6 Ambassador program

	2011 \$	2010
Lubricating products stewardship program		
Wages	23,062	15,867
Transportation, meals and accommodation	16,770	13,694
Trade show fees, uniforms, draw prizes, supplies and insurance	11,295	8,667
Handouts, bookmarks and key chains	43,730	
Recruitment	1,366	04 - 9 4
	96,223	38,228

7 Financial instruments

The Corporation manages risk and risk exposures by applying policies approved by the Board of Directors.

Credit risk

The Corporation is exposed to credit risk through its environmental handling charges receivable. The risk is minimized due to the large registrant base.

Interest rate risk

The Corporation's exposure to interest rate risk pertains to short-term investments and long-term investments, which are subject to future changes in interest rates.

Liquidity risk

Liquidity risk is the risk that the Corporation cannot meet its financial obligations associated with financial liabilities in full. A range of alternatives is available to the Corporation including cash flow provided by operations, debt or a combination thereof. The Corporation expects to be able to meet its financial obligations in the foreseeable future.

8 Capital management

The Corporation defines capital as net assets comprised of investment in capital assets and unrestricted funds. Capital is managed in accordance with policies established by the Board of Directors. The Corporation's objectives when managing its capital are to maintain its not-for-profit status and to safeguard the entity's ability to continue as a going concern. The Corporation is obligated to utilize its unrestricted net assets in future years, to fund the return and processing incentives, the operation of EcoCentres and to provide stakeholder communication and public education materials for the used lubricating products stewardship program and used antifreeze stewardship program.



Board of Directors and Staff



Back Row: Lutz Ehrentraut, Megan Currie, Keith Penner, Paul Miller, Ron Benson (Executive Director).

Front Row: Aaron Strub (Administrative Services Manager), Richard Waller, Keith Micklash (Secretary-Treasurer), Joe Casciano (Chairman).



Mr. Oil Drop

Manitoba Association for Resource Recovery Corp. 35-1313 Border Street, Winnipeg, Manitoba R3H 0X4 Phone: (204) 632-5255 Fax: (204) 633-9380 Info Number: 1-888-410-1440 Web Site: www.usedoilrecycling.com E-mail: marrc@mts.net



Printed on recycled paper